



# Welcome to your CDP Climate Change Questionnaire 2022

## C0. Introduction

### C0.1

**(C0.1) Give a general description and introduction to your organization.**

Hormel Foods Corporation, based in Austin, Minn., is a global branded food company with over \$11 billion in annual revenue across more than 80 countries worldwide. Its brands include *Planters®*, *SKIPPY®*, *SPAM®*, *Hormel® Natural Choice®*, *Applegate®*, *Justin’s®*, *Wholly®*, *Hormel® Black Label®*, *Columbus®*, *Jennie-O®* and more than 30 other beloved brands. The company is a member of the S&P 500 Index and the S&P 500 Dividend Aristocrats, was named on the “Global 2000 World’s Best Employers” list by Forbes magazine for three years, is one of Fortune magazine’s most admired companies, has appeared on the “100 Best Corporate Citizens” list by 3BL Media 13 times, and has received numerous other awards and accolades for its corporate responsibility and community service efforts. The company lives by its purpose statement — *Inspired People. Inspired Food.™* — to bring some of the world’s most trusted and iconic brands to tables across the globe. For more information, visit [www.hormelfoods.com](http://www.hormelfoods.com) and <http://csr.hormelfoods.com/>.

### C0.2

**(C0.2) State the start and end date of the year for which you are reporting data.**

	Start date	End date	Indicate if you are providing emissions data for past reporting years
Reporting year	November 1, 2020	October 31, 2021	No

### C0.3

**(C0.3) Select the countries/areas in which you operate.**

- Brazil
- China
- United States of America

## C0.4

**(C0.4) Select the currency used for all financial information disclosed throughout your response.**

USD

## C0.5

**(C0.5) Select the option that describes the reporting boundary for which climate-related impacts on your business are being reported. Note that this option should align with your chosen approach for consolidating your GHG inventory.**

Operational control

## C-AC0.6/C-FB0.6/C-PF0.6

**(C-AC0.6/C-FB0.6/C-PF0.6) Are emissions from agricultural/forestry, processing/manufacturing, distribution activities or emissions from the consumption of your products – whether in your direct operations or in other parts of your value chain – relevant to your current CDP climate change disclosure?**

	Relevance
Agriculture/Forestry	Both direct operations and elsewhere in the value chain [Processing/manufacturing/Distribution only]
Processing/Manufacturing	Both direct operations and elsewhere in the value chain [Processing/manufacturing/Distribution only]
Distribution	Elsewhere in the value chain only [Agriculture/Forestry/processing/manufacturing/Distribution only]
Consumption	Yes [Consumption only]

## C-AC0.6f/C-FB0.6f/C-PF0.6f

**(C-AC0.6f/C-FB0.6f/C-PF0.6f) Why are emissions from distribution activities within your direct operations not relevant to your current CDP climate change disclosure?**

Row 1

**Primary reason**

Outside the direct operations of my organization

**Please explain**

Hormel Foods third-party sources the distribution of finished products.

## C-AC0.7/C-FB0.7/C-PF0.7

**(C-AC0.7/C-FB0.7/C-PF0.7) Which agricultural commodity(ies) that your organization produces and/or sources are the most significant to your business by revenue? Select up to five.**

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**Agricultural commodity**

Other, please specify

Pork

**% of revenue dependent on this agricultural commodity**

40-60%

**Produced or sourced**

Both

**Please explain**

The largest percentage of our revenue (approximately ##%) is associated with pork, with a small percentage produced in our own farm and a larger percent sourced. To calculate this figure, we have considered all of our products with pork as an ingredient and their associated revenue in the past financial year.

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**Agricultural commodity**

Other, please specify

Poultry (Turkey)

**% of revenue dependent on this agricultural commodity**

10-20%

**Produced or sourced**

Both

**Please explain**

Approximately ##% of our revenue is associated with Poultry (Turkey), with the commodity produced in our own farm systems and sourced from contract growers. To calculate this figure, we have considered all of our products with turkey as an ingredient in both Hormel Foods and Jennie-O Turkey Store and their associated revenue in the past financial year.

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**Agricultural commodity**

Other, please specify

Maize (Corn)

**% of revenue dependent on this agricultural commodity**

10-20%

**Produced or sourced**

Sourced

**Please explain**



Approximately ##% of our revenue is associated with Poultry (Turkey) and Pork, with portions of each produced in our own farm systems where Maize (Corn) is sourced as a feed ingredient. To calculate this figure, we have considered all of our products with turkey and pork as an ingredient in both Hormel Foods and Jennie-O Turkey Store branded products and their associated revenue in the past financial year.

**Agricultural commodity**

Soy

**% of revenue dependent on this agricultural commodity**

10-20%

**Produced or sourced**

Sourced

**Please explain**

Approximately ##% of our revenue is associated with Poultry (Turkey) and Pork, with portions of each produced in our own farm systems where Soy is sourced as a feed ingredient. To calculate this figure, we have considered all of our products with turkey and pork as an ingredient in both Hormel Foods and Jennie-O Turkey Store branded products and their associated revenue in the past financial year.

**Agricultural commodity**

Other, please specify  
Peanuts and Tree Nuts

**% of revenue dependent on this agricultural commodity**

10-20%

**Produced or sourced**

Sourced

**Please explain**

Approximately ##% of our revenue is associated with peanuts and/or tree nuts as a primary ingredient. To calculate this figure, we have considered all of our products with peanuts and/or tree nuts as an ingredient and their associated revenue in the past financial year.

**C0.8**

**(C0.8) Does your organization have an ISIN code or another unique identifier (e.g., Ticker, CUSIP, etc.)?**

Indicate whether you are able to provide a unique identifier for your organization	Provide your unique identifier
Yes, a Ticker symbol	HRL

## C1. Governance

### C1.1

**(C1.1) Is there board-level oversight of climate-related issues within your organization?**

Yes

#### C1.1a

**(C1.1a) Identify the position(s) (do not include any names) of the individual(s) on the board with responsibility for climate-related issues.**

Position of individual(s)	Please explain
Board-level committee	The Hormel Foods Board of Directors, Governance Committee, has the responsibility of reviewing environmental, social and governance (ESG) program areas.
Other, please specify Corporate Responsibility Steering Committee	The Corporate Responsibility Steering Committee and the Enterprise Risk Management (ERM) process, commissioned and overseen by the Board of Directors, are responsible for reviewing issues related to environmental sustainability.

#### C1.1b

**(C1.1b) Provide further details on the board's oversight of climate-related issues.**

Frequency with which climate-related issues are a scheduled agenda item	Governance mechanisms into which climate-related issues are integrated	Please explain
Scheduled – some meetings	<ul style="list-style-type: none"> <li>Reviewing and guiding strategy</li> <li>Reviewing and guiding major plans of action</li> <li>Reviewing and guiding risk management policies</li> <li>Reviewing and guiding business plans</li> <li>Monitoring implementation and performance of objectives</li> <li>Overseeing major capital expenditures, acquisitions and divestitures</li> <li>Monitoring and overseeing progress against goals and</li> </ul>	Board review of ESG issues, including those related to climate change, are scheduled annually or more frequently as needed.

	targets for addressing climate-related issues	
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### C1.1d

**(C1.1d) Does your organization have at least one board member with competence on climate-related issues?**

Board member(s) have competence on climate-related issues	
Row 1	Yes

### C1.2

**(C1.2) Provide the highest management-level position(s) or committee(s) with responsibility for climate-related issues.**

Name of the position(s) and/or committee(s)	Responsibility	Frequency of reporting to the board on climate-related issues
Corporate responsibility committee	Both assessing and managing climate-related risks and opportunities	Quarterly
Risk manager	Assessing climate-related risks and opportunities	As important matters arise
Environment/ Sustainability manager	Both assessing and managing climate-related risks and opportunities	As important matters arise

### C1.2a

**(C1.2a) Describe where in the organizational structure this/these position(s) and/or committees lie, what their associated responsibilities are, and how climate-related issues are monitored (do not include the names of individuals).**

The Enterprise Risk Management process and Corporate Responsibility committee with oversight by the Board of Directors. Committee positions include those that report to officers of the company and members of the Board. As outlined in the Hormel Foods Environmental Policy Statement, the Hormel Foods Board of Directors is responsible for monitoring the Corporation's sustainability, environmental, and corporate social responsibility activities.

[https://www.hormelfoods.com/wp-](https://www.hormelfoods.com/wp-content/uploads/Responsibility_Enviornmental_Policy_Statement_07.25.17.pdf)

[content/uploads/Responsibility\\_Enviornmental\\_Policy\\_Statement\\_07.25.17.pdf](https://www.hormelfoods.com/wp-content/uploads/Responsibility_Enviornmental_Policy_Statement_07.25.17.pdf)

### C1.3

**(C1.3) Do you provide incentives for the management of climate-related issues, including the attainment of targets?**

	Provide incentives for the management of climate-related issues	Comment
Row 1	Yes	Direct and indirect incentives are provided for the management of climate-related issues.

### C1.3a

**(C1.3a) Provide further details on the incentives provided for the management of climate-related issues (do not include the names of individuals).**

Entitled to incentive	Type of incentive	Activity incentivized	Comment
All employees	Monetary reward	Emissions reduction project Energy reduction project Efficiency project Behavior change related indicator	Programs are in place to recognize projects that drive emissions reduction, energy reduction, efficiency improvement and behavior-based outcomes. These programs include the annual Hormel Foods Continuous Improvement Process and Sustainability Best of the Best competitions. The competition includes Hormel Foods, Jennie-O Turkey Store and all other subsidiary locations and recognizes initiatives that positively impact sustainability programs and targets. Top projects are recognized with a monetary reward and receive further recognition when their teams are invited to the Corporate Office in Austin, Minn., for events, including the opportunity to share their successes with senior management.
All employees	Non-monetary reward	Emissions reduction project Energy reduction project Efficiency target Behavior change related indicator	Programs are in place to recognize projects that drive emissions reduction, energy reduction, efficiency improvement and behavior-based outcomes. These programs include the annual Hormel Foods Continuous Improvement Process and Sustainability Best of the Best competitions. The competition includes Hormel Foods, Jennie-O Turkey Store and all other subsidiary locations and recognizes initiatives that positively impact sustainability programs and targets. Top projects are recognized with a monetary reward and receive further recognition when their teams are invited to the Corporate Office in Austin, Minn., for events, including the opportunity to share their successes with senior management.

## C2. Risks and opportunities

### C2.1

**(C2.1) Does your organization have a process for identifying, assessing, and responding to climate-related risks and opportunities?**

Yes

#### C2.1a

**(C2.1a) How does your organization define short-, medium- and long-term time horizons?**

	From (years)	To (years)	Comment
Short-term	0	2	Short-term risk defined as 0 to 2 years.
Medium-term	2	6	Medium-term risk defined as 2 to 6 years.
Long-term	6	100	Long-term risk defined as 6 to 100 years.

#### C2.1b

**(C2.1b) How does your organization define substantive financial or strategic impact on your business?**

The Company's operations are subject to the general risks of the food industry. Employee and food safety are imperative and are addressed with the highest of scrutiny to mitigate risks in these areas. An internal assessment process estimates the severity of a cost impact, the probability of an occurrence and the probability of detecting the risk for other areas where risk mitigation plans are deployed.

### C2.2

**(C2.2) Describe your process(es) for identifying, assessing and responding to climate-related risks and opportunities.**

**Value chain stage(s) covered**

Direct operations  
Upstream  
Downstream

**Risk management process**

Integrated into multi-disciplinary company-wide risk management process

**Frequency of assessment**

Annually

**Time horizon(s) covered**



Short-term  
 Medium-term  
 Long-term

**Description of process**

Business risks related to climate change are evaluated annually as part of the Enterprise Risk Management process.

**C2.2a**

**(C2.2a) Which risk types are considered in your organization's climate-related risk assessments?**

	Relevance & inclusion	Please explain
Current regulation	Relevant, always included	The Enterprise Risk Management review process includes a comprehensive review of relevant risk factors.
Emerging regulation	Relevant, always included	The Enterprise Risk Management review process includes a comprehensive review of relevant risk factors.
Technology	Relevant, always included	The Enterprise Risk Management review process includes a comprehensive review of relevant risk factors.
Legal	Relevant, always included	The Enterprise Risk Management review process includes a comprehensive review of relevant risk factors.
Market	Relevant, always included	The Enterprise Risk Management review process includes a comprehensive review of relevant risk factors.
Reputation	Relevant, always included	The Enterprise Risk Management review process includes a comprehensive review of relevant risk factors.
Acute physical	Relevant, always included	The Enterprise Risk Management review process includes a comprehensive review of relevant risk factors.
Chronic physical	Relevant, always included	The Enterprise Risk Management review process includes a comprehensive review of relevant risk factors.

**C2.3**

**(C2.3) Have you identified any inherent climate-related risks with the potential to have a substantive financial or strategic impact on your business?**

Yes

**C2.3a**

**(C2.3a) Provide details of risks identified with the potential to have a substantive financial or strategic impact on your business.**

Identifier

Risk 1

**Where in the value chain does the risk driver occur?**

Direct operations

**Risk type & Primary climate-related risk driver**

Emerging regulation

Other, please specify

Expenses associated with implementing and complying with new legal requirements.

**Primary potential financial impact**

Increased direct costs

**Company-specific description**

This identifier includes risks driven by potential changes in regulation and international agreements, including air pollution limits, carbon taxes, emission reporting obligations, cap and trade schemes, fuel/energy taxes and regulation, and product labeling regulations and standards.

**Time horizon**

Medium-term

**Likelihood**

About as likely as not

**Magnitude of impact**

Low

**Are you able to provide a potential financial impact figure?**

No, we do not have this figure

**Potential financial impact figure (currency)**

**Potential financial impact figure – minimum (currency)**

**Potential financial impact figure – maximum (currency)**

**Explanation of financial impact figure**

Potential risk points within this indicator have not been developed to the point that precise financial impacts, if any, can be calculated. Based on prior changes in environmental related regulation, the magnitude of the impact is anticipated to be low as a percent of revenue.

**Cost of response to risk**

**Description of response and explanation of cost calculation**

Management methods include actions to lower the impact of potential regulatory changes, such as early adoption of efficiency and energy reduction projects, increased procurement of renewable energy, and legislative review and related activity.

**Comment**

The cost of management is listed as 0% indicating an insignificant expense to annual revenue.

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**Identifier**

Risk 2

**Where in the value chain does the risk driver occur?**

Direct operations

**Risk type & Primary climate-related risk driver**

Acute physical  
Cold wave/frost

**Primary potential financial impact**

Increased direct costs

**Company-specific description**

Increases in the severity of extreme weather events, such as temperature, have the potential to increase the price of natural gas. Severe weather events also have the potential to impact indirect operations and critical operations within the supply chain.

**Time horizon**

Short-term

**Likelihood**

About as likely as not

**Magnitude of impact**

Low

**Are you able to provide a potential financial impact figure?**

Yes, an estimated range

**Potential financial impact figure (currency)**

**Potential financial impact figure – minimum (currency)**

0

**Potential financial impact figure – maximum (currency)**

5,000,000

**Explanation of financial impact figure**

The financial impacts from extreme climatic events is variable and dependent on the nature of the impact.

**Cost of response to risk**

0

**Description of response and explanation of cost calculation**

Evaluation of locations of company-owned assets, current and planned, annual review of conditions and potential impacts with supply chain partners and optimization of supply chain partners to offset risk.

**Comment**

The cost of management is listed as 0% indicating an insignificant expense to annual revenue.

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**Identifier**

Risk 3

**Where in the value chain does the risk driver occur?**

Upstream

**Risk type & Primary climate-related risk driver**

Acute physical

Drought

**Primary potential financial impact**

Increased indirect (operating) costs

**Company-specific description**

Increases in the severity of extreme weather events, such as temperature, drought, heavy rains and floods, have the potential to increase the prices of key agricultural commodities.

**Time horizon**

Unknown

**Likelihood**

Unknown

**Magnitude of impact**

Unknown

**Are you able to provide a potential financial impact figure?**

No, we do not have this figure

**Potential financial impact figure (currency)**

**Potential financial impact figure – minimum (currency)**

**Potential financial impact figure – maximum (currency)**

**Explanation of financial impact figure**

Changes in precipitation and extreme variability in weather patterns, such as temperature, drought, heavy rains and floods, have the potential to increase the price of key agricultural commodities. Severe events also have the potential to impact direct operations and critical operations within the supply chain.

**Cost of response to risk**

0

**Description of response and explanation of cost calculation**

Evaluation of locations of company-owned assets, current and planned, annual review of conditions and potential impacts with supply chain partners, and optimization of supply chain partners to offset risk.

**Comment**

The cost of management is listed as 0% indicating an insignificant expense to annual revenue.

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**Identifier**

Risk 4

**Where in the value chain does the risk driver occur?**

Downstream

**Risk type & Primary climate-related risk driver**

Market  
Changing customer behavior

**Primary potential financial impact**

Decreased revenues due to reduced demand for products and services

**Company-specific description**

Changes in consumer preferences motivated, as least in part, to issues related to climate change may result in a reduced demand for certain product lines.

**Time horizon**

Unknown

**Likelihood**

Unknown

**Magnitude of impact**

Unknown

**Are you able to provide a potential financial impact figure?**

No, we do not have this figure

**Potential financial impact figure (currency)**

**Potential financial impact figure – minimum (currency)**

**Potential financial impact figure – maximum (currency)**

**Explanation of financial impact figure**

The potential financial impacts cannot be calculated at this time.

**Cost of response to risk**

0

**Description of response and explanation of cost calculation**

Hormel Foods addresses shifts in consumer preference and provides new and innovative products to meet demand, thus any impact that may be related to climate concerns are managed to offset increased demand in new product areas. Hormel Foods also take steps to inform our customers and consumers of the actions that Hormel Foods is taking to improve our renewable energy supply and reduce greenhouse gases in direct operations and throughout the supply chain.

**Comment**

The cost of management is listed as 0% indicating an insignificant expense to annual revenue.

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**Identifier**

Risk 5

**Where in the value chain does the risk driver occur?**

Upstream

**Risk type & Primary climate-related risk driver**

Chronic physical  
Water scarcity

**Primary potential financial impact**

Increased indirect (operating) costs

**Company-specific description**

Extended drought in key growing regions would likely results in reduced supply and increased cost of ingredients.

**Time horizon**

Long-term

**Likelihood**

Unknown

**Magnitude of impact**

Unknown

**Are you able to provide a potential financial impact figure?**

No, we do not have this figure

**Potential financial impact figure (currency)**

**Potential financial impact figure – minimum (currency)**

**Potential financial impact figure – maximum (currency)**

**Explanation of financial impact figure**

The costs of potential extended drought are variable and dependent on the severity of the drought and the growing region impacted.

**Cost of response to risk**

0

**Description of response and explanation of cost calculation**

Hormel Foods monitors water risk within its supply chain and considerations of regional impacts are addressed in the internal ERM process.

**Comment**

The cost of management is listed as 0% indicating an insignificant expense to annual revenue.

## C2.4

**(C2.4) Have you identified any climate-related opportunities with the potential to have a substantive financial or strategic impact on your business?**

Yes

### C2.4a

**(C2.4a) Provide details of opportunities identified with the potential to have a substantive financial or strategic impact on your business.**

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**Identifier**

Opp1

**Where in the value chain does the opportunity occur?**

Direct operations

**Opportunity type**

Resource efficiency

**Primary climate-related opportunity driver**

Use of more efficient production and distribution processes

**Primary potential financial impact**

Reduced direct costs

**Company-specific description**

Changes in manufacturing processes that improve resource efficiency and reduce waste.

**Time horizon**

Short-term

**Likelihood**

Very likely

**Magnitude of impact**

Low

**Are you able to provide a potential financial impact figure?**

Yes, an estimated range

**Potential financial impact figure (currency)**

**Potential financial impact figure – minimum (currency)**

1,000,000

**Potential financial impact figure – maximum (currency)**

20,000,000

**Explanation of financial impact figure**

Efficiency projects, as a general rule, realize savings that are low to the overall operational expenses.

**Cost to realize opportunity**

25,000,000

**Strategy to realize opportunity and explanation of cost calculation**

Plant and corporate committees dedicated to identifying and executing resource efficiency and process improvement projects. Efforts have expanded to include projects identified in our decarbonization (low-carbon transition) plan.

**Comment**

Costs related to management of the opportunity are often embedded in larger projects or corporate initiatives.

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**Identifier**

Opp2

**Where in the value chain does the opportunity occur?**

Direct operations



**Opportunity type**

Energy source

**Primary climate-related opportunity driver**

Use of lower-emission sources of energy

**Primary potential financial impact**

Reduced direct costs

**Company-specific description**

Secure alternative energy sources to balance and offset changes in commodity pricing and that result in a reduction of greenhouse gas emissions in the energy supply chain.

**Time horizon**

Short-term

**Likelihood**

Very likely

**Magnitude of impact**

Low

**Are you able to provide a potential financial impact figure?**

Yes, an estimated range

**Potential financial impact figure (currency)**

**Potential financial impact figure – minimum (currency)**

250,000

**Potential financial impact figure – maximum (currency)**

1,500,000

**Explanation of financial impact figure**

Alternative energy projects, as a general rule, realize savings that are low to the overall operational expenses.

**Cost to realize opportunity**

0

**Strategy to realize opportunity and explanation of cost calculation**

Evaluation and procurement of alternative energy.

**Comment**

The costs to realize opportunities in renewable energy have been low. The cost presented is 0% indicating an insignificant expense to overall revenue.

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**Identifier**

Opp3

**Where in the value chain does the opportunity occur?**

Direct operations

**Opportunity type**

Energy source

**Primary climate-related opportunity driver**

Use of new technologies

**Primary potential financial impact**

Reduced direct costs

**Company-specific description**

Hormel Foods is investigating new technologies that will result in lower costs and reduced emissions.

**Time horizon**

Medium-term

**Likelihood**

More likely than not

**Magnitude of impact**

Medium-low

**Are you able to provide a potential financial impact figure?**

Yes, an estimated range

**Potential financial impact figure (currency)**

**Potential financial impact figure – minimum (currency)**

200,000

**Potential financial impact figure – maximum (currency)**

2,000,000

**Explanation of financial impact figure**

Savings would be on return on investment primarily due to lower fuel costs.

**Cost to realize opportunity**

0

**Strategy to realize opportunity and explanation of cost calculation**

Hormel Foods is currently investigating appropriate technology and areas in its operation for application.

**Comment**

The costs to realize opportunities in renewable energy have been low. The cost presented is 0% indicating an insignificant expense to overall revenue.

## C3. Business Strategy

### C3.1

**(C3.1) Does your organization’s strategy include a transition plan that aligns with a 1.5°C world?**

**Row 1**

**Transition plan**

Yes, we have a transition plan which aligns with a 1.5°C world

**Publicly available transition plan**

No

**Mechanism by which feedback is collected from shareholders on your transition plan**

We do not have a feedback mechanism in place, and we do not plan to introduce one within the next two years

**Attach any relevant documents which detail your transition plan (optional)**

### C3.2

**(C3.2) Does your organization use climate-related scenario analysis to inform its strategy?**

	Use of climate-related scenario analysis to inform strategy	Primary reason why your organization does not use climate-related scenario analysis to inform its strategy	Explain why your organization does not use climate-related scenario analysis to inform its strategy and any plans to use it in the future
Row 1	No, but we anticipate using qualitative and/or quantitative analysis in the next two years	Important but not an immediate priority	The use of climate-related scenario analysis and selection of methodology are currently under review.

### C3.3

**(C3.3) Describe where and how climate-related risks and opportunities have influenced your strategy.**

	Have climate-related risks and opportunities influenced your strategy in this area?	Description of influence
Products and services	Yes	Evaluation of consumer trends and commodity risk.

Supply chain and/or value chain	Evaluation in progress	Hormel Foods is currently evaluating the climate related risk of key supply chain inputs.
Investment in R&D	Yes	Hormel Foods is currently evaluating potential R&D projects related to climate risk and water quality programs.
Operations	Yes	Hormel Foods reviews climate-related risks when evaluating potential acquisitions.

### C3.4

**(C3.4) Describe where and how climate-related risks and opportunities have influenced your financial planning.**

	Financial planning elements that have been influenced	Description of influence
Row 1	Direct costs Capital expenditures Capital allocation	An annual evaluation of the resources necessary to support ESG programs, including climate risk, as part of the expense and capital planning processes.

### C3.5

**(C3.5) In your organization’s financial accounting, do you identify spending/revenue that is aligned with your organization’s transition to a 1.5°C world?**

No, but we plan to in the next two years

## C4. Targets and performance

### C4.1

**(C4.1) Did you have an emissions target that was active in the reporting year?**

Absolute target

Intensity target

### C4.1a

**(C4.1a) Provide details of your absolute emissions target(s) and progress made against those targets.**

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**Target reference number**

Abs 1

**Year target was set**

2021

**Target coverage**

Company-wide

**Scope(s)**

Scope 1

Scope 2

**Scope 2 accounting method**

Market-based

**Scope 3 category(ies)**

**Base year**

2020

**Base year Scope 1 emissions covered by target (metric tons CO<sub>2</sub>e)**

640,285

**Base year Scope 2 emissions covered by target (metric tons CO<sub>2</sub>e)**

500,528

**Base year Scope 3 emissions covered by target (metric tons CO<sub>2</sub>e)**

**Total base year emissions covered by target in all selected Scopes (metric tons CO<sub>2</sub>e)**

1,140,813

**Base year Scope 1 emissions covered by target as % of total base year emissions in Scope 1**

100

**Base year Scope 2 emissions covered by target as % of total base year emissions in Scope 2**

100

**Base year Scope 3 emissions covered by target as % of total base year emissions in Scope 3 (in all Scope 3 categories)**

**Base year emissions covered by target in all selected Scopes as % of total base year emissions in all selected Scopes**

100

**Target year**

2021

**Targeted reduction from base year (%)**

1

**Total emissions in target year covered by target in all selected Scopes (metric tons CO2e) [auto-calculated]**

1,129,404.87

**Scope 1 emissions in reporting year covered by target (metric tons CO2e)**

638,846

**Scope 2 emissions in reporting year covered by target (metric tons CO2e)**

492,728

**Scope 3 emissions in reporting year covered by target (metric tons CO2e)**

**Total emissions in reporting year covered by target in all selected scopes (metric tons CO2e)**

1,131,574

**% of target achieved relative to base year [auto-calculated]**

80.9861037699

**Target status in reporting year**

New

**Is this a science-based target?**

No, but we anticipate setting one in the next 2 years

**Target ambition**

**Please explain target coverage and identify any exclusions**

Hormel Foods has submitted a Science Based Target to SBTi for validation. An interim target of a 1% per year absolute reduction in GHG emissions and a 1% per year efficiency target has been established.

**Plan for achieving target, and progress made to the end of the reporting year**

Through efficiency projects and increased renewable energy Hormel Foods reduced both Scope 1 and Scope 2 emissions over the last reporting year. The reduction was 0.8 percent, 0.2 percent short of the target. Our strategy of efficiency projects and additional renewable energy will help us achieve our interim goal during the next reporting year. However, we expect that our Science Based Target will be validated during the next reporting year and will replace the interim goal.

**List the emissions reduction initiatives which contributed most to achieving this target**

## C4.1b

**(C4.1b) Provide details of your emissions intensity target(s) and progress made against those target(s).**

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**Target reference number**

Int 1

**Year target was set**

2021

**Target coverage**

Company-wide

**Scope(s)**

Scope 1

Scope 2

**Scope 2 accounting method**

Market-based

**Scope 3 category(ies)**

**Intensity metric**

Metric tons CO<sub>2</sub>e per unit of production

**Base year**

2020

**Intensity figure in base year for Scope 1 (metric tons CO<sub>2</sub>e per unit of activity)**

640,285

**Intensity figure in base year for Scope 2 (metric tons CO<sub>2</sub>e per unit of activity)**

500,528

**Intensity figure in base year for Scope 3 (metric tons CO<sub>2</sub>e per unit of activity)**

**Intensity figure in base year for all selected Scopes (metric tons CO<sub>2</sub>e per unit of activity)**

0.573

**% of total base year emissions in Scope 1 covered by this Scope 1 intensity figure**

100

**% of total base year emissions in Scope 2 covered by this Scope 2 intensity figure**

100

**% of total base year emissions in Scope 3 (in all Scope 3 categories) covered by this Scope 3 intensity figure**

**% of total base year emissions in all selected Scopes covered by this intensity figure**

100

**Target year**

2021

**Targeted reduction from base year (%)**

1

**Intensity figure in target year for all selected Scopes (metric tons CO<sub>2</sub>e per unit of activity) [auto-calculated]**

0.56727

**% change anticipated in absolute Scope 1+2 emissions**

1

**% change anticipated in absolute Scope 3 emissions**

0

**Intensity figure in reporting year for Scope 1 (metric tons CO<sub>2</sub>e per unit of activity)**

0.265

**Intensity figure in reporting year for Scope 2 (metric tons CO<sub>2</sub>e per unit of activity)**

0.204

**Intensity figure in reporting year for Scope 3 (metric tons CO<sub>2</sub>e per unit of activity)**

**Intensity figure in reporting year for all selected Scopes (metric tons CO<sub>2</sub>e per unit of activity)**

0.469

**% of target achieved relative to base year [auto-calculated]**

1,815.0087260035

**Target status in reporting year**

New

**Is this a science-based target?**

No, but we anticipate setting one in the next 2 years



## Target ambition

### Please explain target coverage and identify any exclusions

Hormel Foods has submitted a Science Based Target to SBTi for validation. An interim target of a 1% per year absolute reduction in GHG emissions and a 1% per year efficiency target has been established.

### Plan for achieving target, and progress made to the end of the reporting year

Through efficiency projects and increased renewable energy Hormel Foods reduced both Scope 1 and Scope 2 emissions over the last reporting year. Hormel Foods improved its efficiency of GHG emissions per sales volume 19 percent. Our strategy of efficiency projects, improved production practices and additional renewable energy will continue into the next reporting year. However, we expect that our Science Based Target will be validated during the next reporting year and will replace the interim goal.

### List the emissions reduction initiatives which contributed most to achieving this target

## C4.2

### (C4.2) Did you have any other climate-related targets that were active in the reporting year?

Other climate-related target(s)

## C4.2b

### (C4.2b) Provide details of any other climate-related targets, including methane reduction targets.

---

#### Target reference number

Oth 1

#### Year target was set

2021

#### Target coverage

Company-wide

#### Target type: absolute or intensity

Absolute

#### Target type: category & Metric (target numerator if reporting an intensity target)

Energy consumption or efficiency  
million Btu

**Target denominator (intensity targets only)**

**Base year**

2020

**Figure or percentage in base year**

7,230,199

**Target year**

2021

**Figure or percentage in target year**

7,157,897

**Figure or percentage in reporting year**

7,680,877

**% of target achieved relative to base year [auto-calculated]**

-623.327155542

**Target status in reporting year**

New

**Is this target part of an emissions target?**

The energy reduction target is a key components of the organizations GHG emissions reduction target.

**Is this target part of an overarching initiative?**

No, it's not part of an overarching initiative

**Please explain target coverage and identify any exclusions**

Hormel Foods has established a target of reducing energy use 1% per year.

**Plan for achieving target, and progress made to the end of the reporting year**

Hormel Foods strategy of energy and operational efficiency will continue into the next reporting year. Execution of our decarbonization (low-carbon transition) plan will advance our energy reduction efforts.

**List the actions which contributed most to achieving this target**

## C4.3

**(C4.3) Did you have emissions reduction initiatives that were active within the reporting year? Note that this can include those in the planning and/or implementation phases.**

Yes

### C4.3a

**(C4.3a) Identify the total number of initiatives at each stage of development, and for those in the implementation stages, the estimated CO2e savings.**

	Number of initiatives	Total estimated annual CO2e savings in metric tonnes CO2e (only for rows marked *)
Under investigation	15	15,000
To be implemented*	20	300,000
Implementation commenced*	15	10,000
Implemented*	15	23,000
Not to be implemented	5	10,000

### C4.3b

**(C4.3b) Provide details on the initiatives implemented in the reporting year in the table below.**

**Initiative category & Initiative type**

**Estimated annual CO2e savings (metric tonnes CO2e)**

23,000

**Scope(s) or Scope 3 category(ies) where emissions savings occur**

Scope 2 (market-based)

**Voluntary/Mandatory**

Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**

0

**Investment required (unit currency – as specified in C0.4)**

0

**Payback period**

<1 year

**Estimated lifetime of the initiative**

6-10 years

**Comment**

Contracted VPPA renewable wind projects. Annual monetary savings for projects initiated in 2021 are currently under evaluation.

---

**Initiative category & Initiative type**

Low-carbon energy generation  
Solar PV

**Estimated annual CO2e savings (metric tonnes CO2e)**

6,700

**Scope(s) or Scope 3 category(ies) where emissions savings occur**

Scope 2 (market-based)

**Voluntary/Mandatory**

Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**

92,000

**Investment required (unit currency – as specified in C0.4)**

0

**Payback period**

<1 year

**Estimated lifetime of the initiative**

16-20 years

**Comment**

Contracted onsite VPP solar energy.

---

**Initiative category & Initiative type**

Energy efficiency in buildings  
Lighting

**Estimated annual CO2e savings (metric tonnes CO2e)**

500

**Scope(s) or Scope 3 category(ies) where emissions savings occur**

Scope 2 (market-based)

**Voluntary/Mandatory**

Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**

50,000

**Investment required (unit currency – as specified in C0.4)**

150,000

**Payback period**

1-3 years

**Estimated lifetime of the initiative**

6-10 years

**Comment**

LED and other lighting retrofit projects.

---

**Initiative category & Initiative type**

Energy efficiency in buildings  
Heating, Ventilation and Air Conditioning (HVAC)

**Estimated annual CO2e savings (metric tonnes CO2e)**

1,500

**Scope(s) or Scope 3 category(ies) where emissions savings occur**

Scope 1  
Scope 2 (market-based)

**Voluntary/Mandatory**

Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**

400,000

**Investment required (unit currency – as specified in C0.4)**

175,000

**Payback period**

1-3 years

**Estimated lifetime of the initiative**

6-10 years

**Comment**

Various HVAC improvements in comfort and industrial systems.

---

**Initiative category & Initiative type**

Energy efficiency in production processes  
Waste heat recovery

**Estimated annual CO2e savings (metric tonnes CO2e)**

5,500

**Scope(s) or Scope 3 category(ies) where emissions savings occur**

Scope 1  
Scope 2 (market-based)

**Voluntary/Mandatory**

Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**

500,000

**Investment required (unit currency – as specified in C0.4)**

1,500,000

**Payback period**

1-3 years

**Estimated lifetime of the initiative**

6-10 years

**Comment**

Improved waste heat recovery projects.

---

**Initiative category & Initiative type**

Energy efficiency in production processes  
Compressed air

**Estimated annual CO2e savings (metric tonnes CO2e)**

20,000

**Scope(s) or Scope 3 category(ies) where emissions savings occur**

Scope 2 (market-based)

**Voluntary/Mandatory**

Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**

25,000

**Investment required (unit currency – as specified in C0.4)**

70,000

**Payback period**

1-3 years

**Estimated lifetime of the initiative**

3-5 years

**Comment**

Improved efficiency of compressed air systems.

**C4.3c**

**(C4.3c) What methods do you use to drive investment in emissions reduction activities?**

Method	Comment
Employee engagement	Hormel Foods fosters behavior-based change as a method to drive advances in environmental sustainability programs. Formal employee engagement efforts are in place at all manufacturing locations and at the corporate office. Behaviors that positively impact the environmental programs are recognized through various formal and informal programs.
Internal incentives/recognition programs	Hormel Foods fosters behavior-based change as a method to drive advances in environmental sustainability programs. Programs are in place to recognize behaviors that drive positive change, including the annual Hormel Foods Sustainability Best of the Best competition, which includes energy and greenhouse gas reduction projects. The competition includes all Hormel Foods and subsidiary locations and recognizes and awards plant-level initiatives that positively impact sustainability programs. Top projects are recognized with a monetary reward and receive further recognition when their teams are invited to the Corporate Office in Austin, Minn., to participate in celebratory events and are given the opportunity to share their successes with senior management.
Lower return on investment (ROI) specification	Select sustainability initiatives, including energy and carbon reduction, are reviewed on an extended ROI term.

## C4.5

**(C4.5) Do you classify any of your existing goods and/or services as low-carbon products?**

No

## C5. Emissions methodology

### C5.1

**(C5.1) Is this your first year of reporting emissions data to CDP?**

No

### C5.1a

**(C5.1a) Has your organization undergone any structural changes in the reporting year, or are any previous structural changes being accounted for in this disclosure of emissions data?**

**Row 1**

**Has there been a structural change?**

No

## C5.1b

**(C5.1b) Has your emissions accounting methodology, boundary, and/or reporting year definition changed in the reporting year?**

Change(s) in methodology, boundary, and/or reporting year definition?	
Row 1	No

## C5.2

**(C5.2) Provide your base year and base year emissions.**

### Scope 1

---

**Base year start**

November 1, 2018

**Base year end**

October 31, 2019

**Base year emissions (metric tons CO2e)**

793,230

**Comment**

Hormel Foods is in the process of validating a Science Based Target for the reduction of greenhouse gas emissions. We have proposed a base year of 2019.

### Scope 2 (location-based)

---

**Base year start**

November 1, 2018

**Base year end**

October 31, 2019

**Base year emissions (metric tons CO2e)**

277,787

**Comment**

Hormel Foods is in the process of validating a Science Based Target for the reduction of greenhouse gas emissions. We have proposed a base year of 2019.

### Scope 2 (market-based)

---

**Base year start**

November 1, 2018

**Base year end**

October 31, 2019

**Base year emissions (metric tons CO2e)**



238,300

**Comment**

Hormel Foods is in the process of validating a Science Based Target for the reduction of greenhouse gas emissions. We have proposed a base year of 2019.

**Scope 3 category 1: Purchased goods and services**

---

**Base year start**

November 1, 2018

**Base year end**

October 31, 2019

**Base year emissions (metric tons CO2e)**

9,123,152

**Comment**

Calculated emissions related to purchased goods and services.

**Scope 3 category 2: Capital goods**

---

**Base year start**

November 1, 2018

**Base year end**

October 31, 2019

**Base year emissions (metric tons CO2e)**

188,574

**Comment**

Calculated emissions related to capital goods.

**Scope 3 category 3: Fuel-and-energy-related activities (not included in Scope 1 or 2)**

---

**Base year start**

November 1, 2018

**Base year end**

October 31, 2019

**Base year emissions (metric tons CO2e)**

295,181

**Comment**

Calculated emissions based on fuel-and-energy-related activities (not included in Scope 1 or 2).

**Scope 3 category 4: Upstream transportation and distribution**

---



**Base year start**

November 1, 2018

**Base year end**

October 31, 2019

**Base year emissions (metric tons CO2e)**

148,000

**Comment**

Calculated emissions related to upstream transportation and distribution.

**Scope 3 category 5: Waste generated in operations**

---

**Base year start**

November 1, 2018

**Base year end**

October 31, 2019

**Base year emissions (metric tons CO2e)**

9,410

**Comment**

Calculated emissions related to waste generated in operations.

**Scope 3 category 6: Business travel**

---

**Base year start**

November 1, 2018

**Base year end**

October 31, 2019

**Base year emissions (metric tons CO2e)**

13,290

**Comment**

Calculated emissions related to business travel.

**Scope 3 category 7: Employee commuting**

---

**Base year start**

November 1, 2018

**Base year end**

October 31, 2019

**Base year emissions (metric tons CO2e)**

20,400

**Comment**

Calculated emissions related to employee commuting.

**Scope 3 category 8: Upstream leased assets**

---

**Base year start**

November 1, 2018

**Base year end**

October 31, 2019

**Base year emissions (metric tons CO2e)**

0

**Comment**

Hormel Foods does not have upstream leased assets.

**Scope 3 category 9: Downstream transportation and distribution**

---

**Base year start**

November 1, 2018

**Base year end**

October 31, 2019

**Base year emissions (metric tons CO2e)**

124,326

**Comment**

Calculated emissions related to downstream transportation and distribution.

**Scope 3 category 10: Processing of sold products**

---

**Base year start**

November 1, 2018

**Base year end**

October 31, 2019

**Base year emissions (metric tons CO2e)**

253,236

**Comment**

Calculated emissions related to the processing of sold products.

**Scope 3 category 11: Use of sold products**

---

**Base year start**

November 1, 2018

**Base year end**

October 31, 2019

**Base year emissions (metric tons CO2e)**

1,383,927

**Comment**

Calculated emissions related to use of sold products.

**Scope 3 category 12: End of life treatment of sold products**

---

**Base year start**

November 1, 2018

**Base year end**

October 31, 2019

**Base year emissions (metric tons CO2e)**

666,117

**Comment**

Calculated emissions related to end of life treatment of sold products.

**Scope 3 category 13: Downstream leased assets**

---

**Base year start**

November 1, 2018

**Base year end**

October 31, 2019

**Base year emissions (metric tons CO2e)**

0

**Comment**

Hormel Foods does not have downstream leased assets.

**Scope 3 category 14: Franchises**

---

**Base year start**

November 1, 2018

**Base year end**

October 31, 2019

**Base year emissions (metric tons CO2e)**

0

**Comment**

Hormel Foods does not have franchises.

**Scope 3 category 15: Investments**

---

**Base year start**

November 1, 2018

**Base year end**

October 31, 2019

**Base year emissions (metric tons CO<sub>2</sub>e)**

34,890

**Comment**

Calculated emissions related to investments.

**Scope 3: Other (upstream)**

---

**Base year start**

November 1, 2018

**Base year end**

October 31, 2019

**Base year emissions (metric tons CO<sub>2</sub>e)**

0

**Comment**

Additional upstream emission sources were not identified.

**Scope 3: Other (downstream)**

---

**Base year start**

November 1, 2018

**Base year end**

October 31, 2019

**Base year emissions (metric tons CO<sub>2</sub>e)**

**Comment**

Additional downstream emission sources were not identified.

## **C5.3**

**(C5.3) Select the name of the standard, protocol, or methodology you have used to collect activity data and calculate emissions.**

The Climate Registry: General Reporting Protocol

The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (Revised Edition)

US EPA Center for Corporate Climate Leadership: Direct Emissions from Stationary Combustion Sources

US EPA Center for Corporate Climate Leadership: Direct Emissions from Mobile Combustion Sources

US EPA Mandatory Greenhouse Gas Reporting Rule

## C6. Emissions data

### C6.1

**(C6.1) What were your organization's gross global Scope 1 emissions in metric tons CO<sub>2</sub>e?**

**Reporting year**

---

**Gross global Scope 1 emissions (metric tons CO<sub>2</sub>e)**

638,846

**Comment**

Gross global Scope 1 emissions are substantially similar to the prior year emissions.

### C6.2

**(C6.2) Describe your organization's approach to reporting Scope 2 emissions.**

**Row 1**

---

**Scope 2, location-based**

We are reporting a Scope 2, location-based figure

**Scope 2, market-based**

We are reporting a Scope 2, market-based figure

**Comment**

Hormel Foods is reporting Scope 2 with access to electricity supplier emission factors or residual emissions factors.

### C6.3

**(C6.3) What were your organization's gross global Scope 2 emissions in metric tons CO<sub>2</sub>e?**

**Reporting year**

---

**Comment**

Gross global Scope 2 emissions are substantially similar to the prior year emissions.

### C6.4

**(C6.4) Are there any sources (e.g. facilities, specific GHGs, activities, geographies, etc.) of Scope 1 and Scope 2 emissions that are within your selected reporting boundary which are not included in your disclosure?**

No

## C6.5

**(C6.5) Account for your organization's gross global Scope 3 emissions, disclosing and explaining any exclusions.**

### **Purchased goods and services**

---

**Evaluation status**

Relevant, calculated

**Emissions in reporting year (metric tons CO2e)**

9,305,615

**Emissions calculation methodology**

Spend-based method

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

0

**Please explain**

Scope 3 emissions are estimated using a spend-based method.

### **Capital goods**

---

**Evaluation status**

Relevant, calculated

**Emissions in reporting year (metric tons CO2e)**

192,345

**Emissions calculation methodology**

Spend-based method

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

0

**Please explain**

Scope 3 emissions are estimated using a spend-based method.

### **Fuel-and-energy-related activities (not included in Scope 1 or 2)**

---

**Evaluation status**

Relevant, calculated

**Emissions in reporting year (metric tons CO2e)**

301,084

**Emissions calculation methodology**

Spend-based method

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

0

**Please explain**

Scope 3 emissions are estimated using a spend-based method.

**Upstream transportation and distribution**

---

**Evaluation status**

Relevant, calculated

**Emissions in reporting year (metric tons CO2e)**

150,959

**Emissions calculation methodology**

Spend-based method

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

0

**Please explain**

Scope 3 emissions are estimated using a spend-based method.

**Waste generated in operations**

---

**Evaluation status**

Not relevant, calculated

**Emissions in reporting year (metric tons CO2e)**

9,598

**Emissions calculation methodology**

Spend-based method

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

0

**Please explain**

Scope 3 emissions are estimated using a spend-based method.

**Business travel**

---

**Evaluation status**

Not relevant, calculated

**Emissions in reporting year (metric tons CO2e)**

13,555

**Emissions calculation methodology**



Spend-based method

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

0

**Please explain**

Scope 3 emissions are estimated using a spend-based method.

**Employee commuting**

---

**Evaluation status**

Not relevant, calculated

**Emissions in reporting year (metric tons CO2e)**

20,808

**Emissions calculation methodology**

Distance-based method

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

0

**Please explain**

Scope 3 emissions are estimated using a distance based method.

**Upstream leased assets**

---

**Evaluation status**

Not relevant, explanation provided

**Please explain**

Hormel Foods does not have upstream leased assets.

**Downstream transportation and distribution**

---

**Evaluation status**

Relevant, calculated

**Emissions in reporting year (metric tons CO2e)**

126,812

**Emissions calculation methodology**

Spend-based method

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

0

**Please explain**

Scope 3 emissions are estimated using a spend-based method.

### Processing of sold products

---

**Evaluation status**

Relevant, calculated

**Emissions in reporting year (metric tons CO2e)**

258,301

**Emissions calculation methodology**

Average product method

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

0

**Please explain**

Scope 3 emissions are estimated using an average product method.

### Use of sold products

---

**Evaluation status**

Relevant, calculated

**Emissions in reporting year (metric tons CO2e)**

1,411,605

**Emissions calculation methodology**

Average product method

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

0

**Please explain**

Scope 3 emissions are estimated using an average product method.

### End of life treatment of sold products

---

**Evaluation status**

Relevant, calculated

**Emissions in reporting year (metric tons CO2e)**

666,117

**Emissions calculation methodology**

Waste-type-specific method

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

0

**Please explain**

Scope 3 emissions are estimated using a waste-type specific method.

### **Downstream leased assets**

---

#### **Evaluation status**

Not relevant, explanation provided

#### **Please explain**

Hormel Foods does not have downstream leased assets.

### **Franchises**

---

#### **Evaluation status**

Not relevant, explanation provided

#### **Please explain**

Hormel Foods does not have franchises.

### **Investments**

---

#### **Evaluation status**

Not relevant, calculated

#### **Emissions in reporting year (metric tons CO<sub>2</sub>e)**

35,588

#### **Emissions calculation methodology**

Spend-based method

#### **Percentage of emissions calculated using data obtained from suppliers or value chain partners**

0

#### **Please explain**

Scope 3 emissions are estimated using a spend-based method.

### **Other (upstream)**

---

#### **Evaluation status**

Not relevant, explanation provided

#### **Please explain**

No other Scope 3 upstream emissions were identified.

### **Other (downstream)**

---

#### **Evaluation status**

Not relevant, explanation provided

#### **Please explain**

No other Scope 3 downstream emissions were identified.

## C-AC6.8/C-FB6.8/C-PF6.8

(C-AC6.8/C-FB6.8/C-PF6.8) Is biogenic carbon pertaining to your direct operations relevant to your current CDP climate change disclosure?

No

## C-AC6.9/C-FB6.9/C-PF6.9

(C-AC6.9/C-FB6.9/C-PF6.9) Do you collect or calculate greenhouse gas emissions for each commodity reported as significant to your business in C-AC0.7/FB0.7/PF0.7?

---

**Agricultural commodities**

Soy

**Do you collect or calculate GHG emissions for this commodity?**

No

**Please explain**

Soy calculations are included in Scope 3 estimates for protein supply.

## C6.10

(C6.10) Describe your gross global combined Scope 1 and 2 emissions for the reporting year in metric tons CO<sub>2</sub>e per unit currency total revenue and provide any additional intensity metrics that are appropriate to your business operations.

---

**Intensity figure**

0.101

**Metric numerator (Gross global combined Scope 1 and 2 emissions, metric tons CO<sub>2</sub>e)**

1,154,934

**Metric denominator**

unit total revenue

**Metric denominator: Unit total**

11,386,189

**Scope 2 figure used**

Location-based

**% change from previous year**

28

**Direction of change**

Decreased

**Reason for change**

Units of total revenue reported is in USD (thousand). The decrease in the intensity figure is due to a decrease in gross global combined Scope 1 and 2 emissions and an increase in total revenue from the prior year. The decrease in combined Scope 1 and 2 is attributed to the implementation of energy efficiency projects and an increase in renewable energy.

## C7. Emissions breakdowns

### C7.1

**(C7.1) Does your organization break down its Scope 1 emissions by greenhouse gas type?**

Yes

#### C7.1a

**(C7.1a) Break down your total gross global Scope 1 emissions by greenhouse gas type and provide the source of each used greenhouse warming potential (GWP).**

Greenhouse gas	Scope 1 emissions (metric tons of CO2e)	GWP Reference
CO2	604,466	IPCC Second Assessment Report (SAR - 100 year)
CH4	30,723	IPCC Second Assessment Report (SAR - 100 year)
N2O	3,658	IPCC Second Assessment Report (SAR - 100 year)

### C7.2

**(C7.2) Break down your total gross global Scope 1 emissions by country/region.**

Country/Region	Scope 1 emissions (metric tons CO2e)
China	2,982
North America	635,848
Brazil	16

### C7.3

**(C7.3) Indicate which gross global Scope 1 emissions breakdowns you are able to provide.**

By business division

## C7.3a

**(C7.3a) Break down your total gross global Scope 1 emissions by business division.**

Business division	Scope 1 emissions (metric ton CO2e)
Refrigerated Foods	166,198
Jennie-O Turkey Store	210,464
HFIC (International)	2,998
Grocery Products	49,105
Other (corporate, non-classified and support services)	210,081

## C-AC7.4/C-FB7.4/C-PF7.4

**(C-AC7.4/C-FB7.4/C-PF7.4) Do you include emissions pertaining to your business activity(ies) in your direct operations as part of your global gross Scope 1 figure?**

Yes

## C-AC7.4b/C-FB7.4b/C-PF7.4b

**(C-AC7.4b/C-FB7.4b/C-PF7.4b) Report the Scope 1 emissions pertaining to your business activity(ies) and explain any exclusions. If applicable, disaggregate your agricultural/forestry by GHG emissions category.**

**Activity**

Processing/Manufacturing

**Emissions (metric tons CO2e)**

428,765

**Methodology**

Default emissions factor

**Please explain**

Total world-wide Scope 1 emissions reported in CO2-e for manufacturing locations.

## C7.5

**(C7.5) Break down your total gross global Scope 2 emissions by country/region.**

Country/Region	Scope 2, location-based (metric tons CO2e)	Scope 2, market-based (metric tons CO2e)
China	22,092	0
North America	238,300	277,787
Brazil	810	0

## C7.6

**(C7.6) Indicate which gross global Scope 2 emissions breakdowns you are able to provide.**

By business division

### C7.6a

**(C7.6a) Break down your total gross global Scope 2 emissions by business division.**

Business division	Scope 2, location-based (metric tons CO2e)	Scope 2, market-based (metric tons CO2e)
Jennie-O Turkey Store	62,776	76,727
HFIC (International)	22,903	0
Refrigerated Foods	127,967	156,404
Grocery Products	24,272	29,665
Other (corporate, non-classified and support services)	15,374	0

## C7.9

**(C7.9) How do your gross global emissions (Scope 1 and 2 combined) for the reporting year compare to those of the previous reporting year?**

Remained the same overall

### C7.9a

**(C7.9a) Identify the reasons for any change in your gross global emissions (Scope 1 and 2 combined), and for each of them specify how your emissions compare to the previous year.**

	Change in emissions (metric tons CO2e)	Direction of change	Emissions value (percentage)	Please explain calculation
Change in renewable energy consumption	37,651	Decreased	3	GHG emission reduction from secured renewable energy brought online during the reporting year, reported as a percent of total Scope 1 and 2 GHG emissions.
Other emissions reduction activities	21,362	Decreased	2	Calculated emission reduction projects, Scope 1 and 2, as a percent of total 2021 emissions.

Divestment	0	No change	0	There were no divestments in the reporting year that impacted GHG emissions.
Acquisitions	0	No change	0	The Planters organization was acquired mid-reporting year and will be included in the 2023 response.
Mergers	0	No change	0	There were no mergers in the reporting year that impacted GHG emissions.
Change in output	75,300	Increased	6	Estimated GHG emissions, Scope 1 and 2, attributed to change in output as a percent of total GHG emissions.
Change in methodology	0	No change	0	There was no change in methodology during the reporting year.
Change in boundary	0	No change	0	There was no change in boundary during the reporting year.
Change in physical operating conditions	0	No change	0	There was no change in physical operating conditions during the reporting year.
Unidentified	0	No change	0	There was no change in emissions classified as unidentified during the reporting year.
Other	0	No change	0	There were no other changes in emissions identified during the reporting year.

### C7.9b

**(C7.9b) Are your emissions performance calculations in C7.9 and C7.9a based on a location-based Scope 2 emissions figure or a market-based Scope 2 emissions figure?**

Market-based



## C8. Energy

### C8.1

**(C8.1) What percentage of your total operational spend in the reporting year was on energy?**

More than 0% but less than or equal to 5%

### C8.2

**(C8.2) Select which energy-related activities your organization has undertaken.**

	Indicate whether your organization undertook this energy-related activity in the reporting year
Consumption of fuel (excluding feedstocks)	Yes
Consumption of purchased or acquired electricity	Yes
Consumption of purchased or acquired heat	No
Consumption of purchased or acquired steam	No
Consumption of purchased or acquired cooling	No
Generation of electricity, heat, steam, or cooling	Yes

### C8.2a

**(C8.2a) Report your organization's energy consumption totals (excluding feedstocks) in MWh.**

	Heating value	MWh from renewable sources	MWh from non-renewable sources	Total (renewable and non-renewable) MWh
Consumption of fuel (excluding feedstock)	HHV (higher heating value)	11,614	2,740,972	2,752,587
Consumption of purchased or acquired electricity		225,661	715,438	941,098
Consumption of self-generated non-fuel renewable energy		0		0

Total energy consumption		237,275	3,456,410	3,693,685
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### C8.2b

**(C8.2b) Select the applications of your organization’s consumption of fuel.**

	Indicate whether your organization undertakes this fuel application
Consumption of fuel for the generation of electricity	No
Consumption of fuel for the generation of heat	Yes
Consumption of fuel for the generation of steam	Yes
Consumption of fuel for the generation of cooling	No
Consumption of fuel for co-generation or tri-generation	No

### C8.2d

**(C8.2d) Provide details on the electricity, heat, steam, and cooling your organization has generated and consumed in the reporting year.**

	Total Gross generation (MWh)	Generation that is consumed by the organization (MWh)	Gross generation from renewable sources (MWh)	Generation from renewable sources that is consumed by the organization (MWh)
Electricity	941,098	941,098	1,149	1,149
Heat	1,260,283	1,260,283	5,807	5,807
Steam	1,260,283	1,260,283	5,807	5,807
Cooling	0	0	0	0

### C8.2e

**(C8.2e) Provide details on the electricity, heat, steam, and/or cooling amounts that were accounted for at a zero or near-zero emission factor in the market-based Scope 2 figure reported in C6.3.**

**Sourcing method**

Purchase from an on-site installation owned by a third party

**Energy carrier**

Electricity

**Low-carbon technology type**

Solar

**Country/area of low-carbon energy consumption**

United States of America

**Tracking instrument used**

Contract

**Low-carbon energy consumed via selected sourcing method in the reporting year (MWh)**

1,149

**Country/area of origin (generation) of the low-carbon energy or energy attribute**

United States of America

**Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)**

2,020

**Comment**

Onsite Power Purchase Agreement installation.

---

**Sourcing method**

Direct procurement from an off-site grid- connected generator e.g. Power purchase agreement (PPA)

**Energy carrier**

Electricity

**Low-carbon technology type**

Wind

**Country/area of low-carbon energy consumption**

United States of America

**Tracking instrument used**

Contract

**Low-carbon energy consumed via selected sourcing method in the reporting year (MWh)**

54,000

**Country/area of origin (generation) of the low-carbon energy or energy attribute**

United States of America

**Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)**

2,021

**Comment**

Contracted renewable power generation.

## C8.2g

**(C8.2g) Provide a breakdown of your non-fuel energy consumption by country.**

---

**Country/area**

United States of America

**Consumption of electricity (MWh)**

898,046

**Consumption of heat, steam, and cooling (MWh)**

0

**Total non-fuel energy consumption (MWh) [Auto-calculated]**

898,046

---

**Country/area**

China

**Consumption of electricity (MWh)**

35,320

**Consumption of heat, steam, and cooling (MWh)**

0

**Total non-fuel energy consumption (MWh) [Auto-calculated]**

35,320

---

**Country/area**

Brazil

**Consumption of electricity (MWh)**

7,732

**Consumption of heat, steam, and cooling (MWh)**

0

**Total non-fuel energy consumption (MWh) [Auto-calculated]**

7,732

## C9. Additional metrics

### C9.1

(C9.1) Provide any additional climate-related metrics relevant to your business.

## C10. Verification

### C10.1

(C10.1) Indicate the verification/assurance status that applies to your reported emissions.

	Verification/assurance status
Scope 1	No third-party verification or assurance
Scope 2 (location-based or market-based)	No third-party verification or assurance
Scope 3	No third-party verification or assurance

### C10.2

(C10.2) Do you verify any climate-related information reported in your CDP disclosure other than the emissions figures reported in C6.1, C6.3, and C6.5?

No, we do not verify any other climate-related information reported in our CDP disclosure

## C11. Carbon pricing

### C11.1

(C11.1) Are any of your operations or activities regulated by a carbon pricing system (i.e. ETS, Cap & Trade or Carbon Tax)?

No, and we do not anticipate being regulated in the next three years

### C11.2

(C11.2) Has your organization originated or purchased any project-based carbon credits within the reporting period?

No

## C11.3

### (C11.3) Does your organization use an internal price on carbon?

No, and we do not currently anticipate doing so in the next two years

## C12. Engagement

### C12.1

#### (C12.1) Do you engage with your value chain on climate-related issues?

Yes, our suppliers

Yes, our customers/clients

### C12.1a

#### (C12.1a) Provide details of your climate-related supplier engagement strategy.

---

##### Type of engagement

Information collection (understanding supplier behavior)

##### Details of engagement

Collect climate change and carbon information at least annually from suppliers

##### % of suppliers by number

8

##### % total procurement spend (direct and indirect)

15

##### % of supplier-related Scope 3 emissions as reported in C6.5

0

##### Rationale for the coverage of your engagement

Hormel Foods has engaged key suppliers to understand their position on greenhouse gas emissions and carbon management.

##### Impact of engagement, including measures of success

Advancement of knowledge of Hormel Foods and supplier Climate management, including discussions related to the importance of establishing a science-based target. Impacts include an estimated 20% of Scope 3 emissions, by spend, covered under a science-based target.

##### Comment

Additional engagement and metrics are anticipated after validation of our Science Based Target. Additional information regarding supplier engagement can be found at [www.csr.hormelfoods.com](http://www.csr.hormelfoods.com).

## C12.1b

**(C12.1b) Give details of your climate-related engagement strategy with your customers.**

---

**Type of engagement & Details of engagement**

Education/information sharing

Run an engagement campaign to education customers about your climate change performance and strategy

**% of customers by number**

10

**% of customer - related Scope 3 emissions as reported in C6.5**

5

**Please explain the rationale for selecting this group of customers and scope of engagement**

The group of customers were selected based on maturity in climate management and by self-identified interest.

**Impact of engagement, including measures of success**

The parties have explored opportunities for collaboration during the engagement sessions and, though feedback sessions, the customers have provided feedback that help guide strategic planning in climate programs.

## C12.2

**(C12.2) Do your suppliers have to meet climate-related requirements as part of your organization's purchasing process?**

No, and we do not plan to introduce climate-related requirements within the next two years

## C12.3

**(C12.3) Does your organization engage in activities that could either directly or indirectly influence policy, law, or regulation that may impact the climate?**

**Row 1**

---

**Direct or indirect engagement that could influence policy, law, or regulation that may impact the climate**

Yes, we engage indirectly through trade associations

**Does your organization have a public commitment or position statement to conduct your engagement activities in line with the goals of the Paris Agreement?**

No, but we plan to have one in the next two years

**Describe the process(es) your organization has in place to ensure that your engagement activities are consistent with your overall climate change strategy**

Hormel Foods supports the development of legislation to address adaptation resiliency triggered by changes in climatic patterns, or any other large-scale factor impacting resource quantity or quality. Hormel Foods encourages the use of a broad-base of stakeholders in the development stages to ensure a balanced approach that will satisfy all interests.

## **C12.3b**

**(C12.3b) Provide details of the trade associations your organization engages with which are likely to take a position on any policy, law or regulation that may impact the climate.**

---

**Trade association**

Other, please specify  
Minnesota Chamber of Commerce

**Is your organization's position on climate change consistent with theirs?**

Mixed

**Has your organization influenced, or is your organization attempting to influence their position?**

We are not attempting to influence their position

**State the trade association's position on climate change, explain where your organization's position differs, and how you are attempting to influence their position (if applicable)**

Support sensible regulations that will allow Minnesota to maintain a clean environment and healthy business climate while fostering economic change and growth statewide.

**Funding figure your organization provided to this trade association in the reporting year, if applicable (currency as selected in C0.4) (optional)**

**Describe the aim of your organization's funding**

**Have you evaluated whether your organization's engagement with this trade association is aligned with the goals of the Paris Agreement?**

No, we have not evaluated

---

**Trade association**

Other, please specify



North American Meat Institute

**Is your organization's position on climate change consistent with theirs?**

Mixed

**Has your organization influenced, or is your organization attempting to influence their position?**

We are not attempting to influence their position

**State the trade association's position on climate change, explain where your organization's position differs, and how you are attempting to influence their position (if applicable)**

GHG and climate change are important considerations for our industry and society at large.

**Funding figure your organization provided to this trade association in the reporting year, if applicable (currency as selected in C0.4) (optional)**

**Describe the aim of your organization's funding**

**Have you evaluated whether your organization's engagement with this trade association is aligned with the goals of the Paris Agreement?**

No, we have not evaluated

## C12.4

**(C12.4) Have you published information about your organization's response to climate change and GHG emissions performance for this reporting year in places other than in your CDP response? If so, please attach the publication(s).**

---

### Publication

In voluntary sustainability report

### Status

Complete

### Attach the document

 2020\_CR\_Report\_Hormel Foods.pdf

### Page/Section reference

2020 Corporate Responsibility Report page 51, with references and links to the CDP submittal on pages 21, 26, 52, 54, 56 and 58.

### Content elements

Governance

- Strategy
- Risks & opportunities
- Emissions figures
- Emission targets
- Other metrics

**Comment**

Content elements include those in the CDP Climate Change response that is referenced and linked through the Corporate Responsibility report. Please see additional information regarding our corporate responsibility programs at <https://csr.hormelfoods.com>

## C15. Biodiversity

### C15.1

**(C15.1) Is there board-level oversight and/or executive management-level responsibility for biodiversity-related issues within your organization?**

	Board-level oversight and/or executive management-level responsibility for biodiversity-related issues	Description of oversight and objectives relating to biodiversity
Row 1	Yes, executive management-level responsibility	The Hormel Foods Board of Directors, Governance Committee, has the responsibility of reviewing environmental, social and governance (ESG) program areas.

### C15.2

**(C15.2) Has your organization made a public commitment and/or endorsed any initiatives related to biodiversity?**

	Indicate whether your organization made a public commitment or endorsed any initiatives related to biodiversity	Biodiversity-related public commitments	Initiatives endorsed
Row 1	Yes, we have made public commitments and publicly endorsed initiatives related to biodiversity	Commitment to respect legally designated protected areas Commitment to avoidance of negative impacts on threatened and protected species Commitment to no conversion of High Conservation Value areas Commitment to secure Free, Prior and Informed Consent (FPIC) of Indigenous Peoples	SDG Other, please specify RSPO and GRISB

### C15.3

**(C15.3) Does your organization assess the impact of its value chain on biodiversity?**

Does your organization assess the impact of its value chain on biodiversity?	
Row 1	Yes, we assess impacts on biodiversity in our upstream value chain only

### C15.4

**(C15.4) What actions has your organization taken in the reporting year to progress your biodiversity-related commitments?**

	Have you taken any actions in the reporting period to progress your biodiversity-related commitments?	Type of action taken to progress biodiversity-related commitments
Row 1	Yes, we are taking actions to progress our biodiversity-related commitments	Land/water protection Land/water management Livelihood, economic & other incentives


### C15.5

**(C15.5) Does your organization use biodiversity indicators to monitor performance across its activities?**

	Does your organization use indicators to monitor biodiversity performance?	Indicators used to monitor biodiversity performance
Row 1	Yes, we use indicators	State and benefit indicators Pressure indicators Response indicators

### C15.6

**(C15.6) Have you published information about your organization’s response to biodiversity-related issues for this reporting year in places other than in your CDP response? If so, please attach the publication(s).**

Report type	Content elements	Attach the document and indicate where in the document the relevant biodiversity information is located
In voluntary sustainability report or other voluntary communications	Content of biodiversity-related policies or commitments Details on biodiversity indicators	Reference the Supply Chain section of the attached Hormel Foods Corporate Responsibility Report, and <a href="https://www.hormelfoods.com/responsibility/our-approach-to-issues-that-matter/supply-chain/">https://www.hormelfoods.com/responsibility/our-approach-to-issues-that-matter/supply-chain/</a>  1

 12020\_CR\_Report\_Hormel Foods.pdf

## C16. Signoff

### C-FI

**(C-FI) Use this field to provide any additional information or context that you feel is relevant to your organization's response. Please note that this field is optional and is not scored.**

#### C16.1

**(C16.1) Provide details for the person that has signed off (approved) your CDP climate change response.**

	Job title	Corresponding job category
Row 1	Director of Environmental Sustainability	Environment/Sustainability manager

## SC. Supply chain module

### SC0.0

**(SC0.0) If you would like to do so, please provide a separate introduction to this module.**

Hormel Foods Corporation, based in Austin, Minn., is a global branded food company with over \$11 billion in annual revenue across more than 80 countries worldwide. Its brands include *Planters*®, *SKIPPY*®, *SPAM*®, *Hormel*® *Natural Choice*®, *Applegate*®, *Justin's*®, *Wholly*®, *Hormel*® *Black Label*®, *Columbus*®, *Jennie-O*® and more than 30 other beloved brands. The company is a member of the S&P 500 Index and the S&P 500 Dividend Aristocrats, was named on the “Global 2000 World’s Best Employers” list by Forbes magazine for three years, is one of Fortune magazine’s most admired companies, has appeared on the “100 Best Corporate Citizens” list by 3BL Media 13 times, and has received numerous other awards and accolades for its corporate responsibility and community service efforts. The company lives by its purpose statement — *Inspired People. Inspired Food.*™ — to bring some of the world’s most trusted and iconic brands to tables across the globe. For more information, visit [www.hormelfoods.com](http://www.hormelfoods.com) and <http://csr.hormelfoods.com/>.

### SC0.1

**(SC0.1) What is your company’s annual revenue for the stated reporting period?**

	Annual Revenue
Row 1	11,386,180,000

## SC1.1

**(SC1.1) Allocate your emissions to your customers listed below according to the goods or services you have sold them in this reporting period.**

---

**Requesting member**

Ahold Delhaize

**Scope of emissions**

**Allocation level**

**Allocation level detail**

**Emissions in metric tonnes of CO<sub>2</sub>e**

**Uncertainty (±%)**

**Major sources of emissions**

Onsite fuel combustion and emissions attributed to manure management at company-owned farms comprise the majority of Scope 1 (direct) emissions. Scope 2 emissions are solely related to the purchase of grid electricity. A significantly smaller amount of emissions are attributed to refrigerants, mobile fuels, aerosols and welding activity. Scope 3 emissions are the most significant percentage of emissions.

**Verified**

**Allocation method**

**Market value or quantity of goods/services supplied to the requesting member**

**Unit for market value or quantity of goods/services supplied**

**Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**

Hormel Foods does not currently have environmental accounting systems in place that can accurately allocate emissions on a product basis.

**Requesting member**

Caesars Entertainment

**Scope of emissions**

**Allocation level**

**Allocation level detail**

**Emissions in metric tonnes of CO<sub>2</sub>e**

**Uncertainty (±%)**

**Major sources of emissions**

Onsite fuel combustion and emissions attributed to manure management at company-owned farms comprise the majority of Scope 1 (direct) emissions. Scope 2 emissions are solely related to the purchase of grid electricity. A significantly smaller amount of emissions are attributed to refrigerants, mobile fuels, aerosols and welding activity. Scope 3 emissions are the most significant percentage of emissions.

**Verified**

**Allocation method**

**Market value or quantity of goods/services supplied to the requesting member**

**Unit for market value or quantity of goods/services supplied**

**Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**

Hormel Foods does not currently have environmental accounting systems in place that can accurately allocate emissions on a product basis.

---

**Requesting member**

Givaudan SA

**Scope of emissions**

**Allocation level**

**Allocation level detail**

**Emissions in metric tonnes of CO<sub>2</sub>e**

**Uncertainty (±%)**

**Major sources of emissions**

Onsite fuel combustion and emissions attributed to manure management at company-owned farms comprise the majority of Scope 1 (direct) emissions. Scope 2 emissions are solely related to the purchase of grid electricity. A significantly smaller amount of emissions are attributed to refrigerants, mobile fuels, aerosols and welding activity. Scope 3 emissions are the most significant percentage of emissions.

**Verified**

**Allocation method**

**Market value or quantity of goods/services supplied to the requesting member**

**Unit for market value or quantity of goods/services supplied**

**Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**

Hormel Foods does not currently have environmental accounting systems in place that can accurately allocate emissions on a product basis.

---

**Requesting member**

Target Corporation

**Scope of emissions**

**Allocation level**

**Allocation level detail**

**Emissions in metric tonnes of CO<sub>2</sub>e**

**Uncertainty (±%)**

**Major sources of emissions**

Onsite fuel combustion and emissions attributed to manure management at company-owned farms comprise the majority of Scope 1 (direct) emissions. Scope 2 emissions are solely related to the purchase of grid electricity. A significantly smaller amount of emissions are attributed to refrigerants, mobile fuels, aerosols and welding activity. Scope 3 emissions are the most significant percentage of emissions.

**Verified**

**Allocation method**

**Market value or quantity of goods/services supplied to the requesting member**

**Unit for market value or quantity of goods/services supplied**

**Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**

Hormel Foods does not currently have environmental accounting systems in place that can accurately allocate emissions on a product basis.

---

**Requesting member**

UNFI

**Scope of emissions**

**Allocation level**

**Allocation level detail**

**Emissions in metric tonnes of CO<sub>2</sub>e**

**Uncertainty (±%)**



**Major sources of emissions**

Onsite fuel combustion and emissions attributed to manure management at company-owned farms comprise the majority of Scope 1 (direct) emissions. Scope 2 emissions are solely related to the purchase of grid electricity. A significantly smaller amount of emissions are attributed to refrigerants, mobile fuels, aerosols and welding activity. Scope 3 emissions are the most significant percentage of emissions.

**Verified**

**Allocation method**

**Market value or quantity of goods/services supplied to the requesting member**

**Unit for market value or quantity of goods/services supplied**

**Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**

Hormel Foods does not currently have environmental accounting systems in place that can accurately allocate emissions on a product basis.

---

**Requesting member**

Walmart, Inc.

**Scope of emissions**

**Allocation level**

**Allocation level detail**

**Emissions in metric tonnes of CO<sub>2</sub>e**

**Uncertainty (±%)**

**Major sources of emissions**

Onsite fuel combustion and emissions attributed to manure management at company-owned farms comprise the majority of Scope 1 (direct) emissions. Scope 2 emissions are solely related to the purchase of grid electricity. A significantly smaller amount of emissions are attributed to refrigerants, mobile fuels, aerosols and welding activity. Scope 3 emissions are the most significant percentage of emissions.



**Verified**

**Allocation method**

**Market value or quantity of goods/services supplied to the requesting member**

**Unit for market value or quantity of goods/services supplied**

**Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**

Hormel Foods does not currently have environmental accounting systems in place that can accurately allocate emissions on a product basis.

## SC1.2

**(SC1.2) Where published information has been used in completing SC1.1, please provide a reference(s).**

## SC1.3

**(SC1.3) What are the challenges in allocating emissions to different customers, and what would help you to overcome these challenges?**

Allocation challenges	Please explain what would help you overcome these challenges
Diversity of product lines makes accurately accounting for each product/product line cost ineffective	The amount of products produced and the number of locations where they are produced make carbon accounting to the product level difficult. Additional metering, improved accounting systems, and additional staffing would be required to achieve accurate carbon accounting at the product level.
Customer base is too large and diverse to accurately track emissions to the customer level	The amount of customers make carbon accounting to the customer level difficult. Additional metering, improved accounting systems, and additional staffing would be required to achieve accurate carbon accounting at the customer level.

## SC1.4

**(SC1.4) Do you plan to develop your capabilities to allocate emissions to your customers in the future?**

Yes

## SC1.4a

### (SC1.4a) Describe how you plan to develop your capabilities.

Hormel Foods continues to improve its metering, utility prorate and carbon accounting systems. Hormel Foods plans to continue to advance utility allocation and carbon accounting systems as part of our continuous improvement efforts.

## SC2.1

### (SC2.1) Please propose any mutually beneficial climate-related projects you could collaborate on with specific CDP Supply Chain members.

---

#### Requesting member

Ahold Delhaize

#### Group type of project

Relationship sustainability assessment

#### Type of project

Aligning goals to feed into customers targets and ambitions

#### Emissions targeted

Actions that would reduce both our own and our customers' emissions

#### Estimated timeframe for carbon reductions to be realized

1-3 years

#### Estimated lifetime CO2e savings

#### Estimated payback

#### Details of proposal

Hormel Foods is open to discussing how further alignment of our goals can help our organizations realize positive environmental, social and economic results.

---

#### Requesting member

Caesars Entertainment

#### Group type of project

Relationship sustainability assessment

#### Type of project

Aligning goals to feed into customers targets and ambitions



**Emissions targeted**

Actions that would reduce both our own and our customers' emissions

**Estimated timeframe for carbon reductions to be realized**

1-3 years

**Estimated lifetime CO2e savings**

**Estimated payback**

**Details of proposal**

Hormel Foods is open to discussing how further alignment of our goals can help our organizations realize positive environmental, social and economic results.

---

**Requesting member**

Givaudan SA

**Group type of project**

Relationship sustainability assessment

**Type of project**

Aligning goals to feed into customers targets and ambitions

**Emissions targeted**

Actions that would reduce both our own and our customers' emissions

**Estimated timeframe for carbon reductions to be realized**

1-3 years

**Estimated lifetime CO2e savings**

**Estimated payback**

**Details of proposal**

Hormel Foods is open to discussing how further alignment of our goals can help our organizations realize positive environmental, social and economic results.

---

**Requesting member**

Target Corporation

**Group type of project**

Relationship sustainability assessment



**Type of project**

Aligning goals to feed into customers targets and ambitions

**Emissions targeted**

Actions that would reduce both our own and our customers' emissions

**Estimated timeframe for carbon reductions to be realized**

1-3 years

**Estimated lifetime CO2e savings**

**Estimated payback**

**Details of proposal**

Hormel Foods is open to discussing how further alignment of our goals can help our organizations realize positive environmental, social and economic results.

---

**Requesting member**

UNFI

**Group type of project**

Relationship sustainability assessment

**Type of project**

Aligning goals to feed into customers targets and ambitions

**Emissions targeted**

Actions that would reduce both our own and our customers' emissions

**Estimated timeframe for carbon reductions to be realized**

1-3 years

**Estimated lifetime CO2e savings**

**Estimated payback**

**Details of proposal**

Hormel Foods is open to discussing how further alignment of our goals can help our organizations realize positive environmental, social and economic results.

---

**Requesting member**

Walmart, Inc.



**Group type of project**

Relationship sustainability assessment

**Type of project**

Aligning goals to feed into customers targets and ambitions

**Emissions targeted**

Actions that would reduce both our own and our customers' emissions

**Estimated timeframe for carbon reductions to be realized**

1-3 years

**Estimated lifetime CO2e savings**

**Estimated payback**

**Details of proposal**

Hormel Foods is open to discussing how further alignment of our goals can help our organizations realize positive environmental, social and economic results.

**SC2.2**

**(SC2.2) Have requests or initiatives by CDP Supply Chain members prompted your organization to take organizational-level emissions reduction initiatives?**

No

**SC4.1**

**(SC4.1) Are you providing product level data for your organization's goods or services?**

No, I am not providing data

**Submit your response**

**In which language are you submitting your response?**

English

**Please confirm how your response should be handled by CDP**

	<b>I understand that my response will be shared with all requesting stakeholders</b>	<b>Response permission</b>
Please select your submission options	Yes	Public



**Please confirm below**

I have read and accept the applicable Terms